

CITY COMMISSION GOALS AND OBJECTIVES 2011-2012

I. ECONOMIC DEVELOPMENT

- A. Continue working on extension of services and relationship building in the CEDA and JEDD areas (e.g., utilities, safety services, land use planning, maintenance, etc.). Consider development of a utility master plan and system development fees.
- B. Continue efforts aimed at redeveloping downtown Springfield, concentrating on office, medical & parking in coordination with the Chamber of Commerce, Center City Association, Wittenberg University, and other stakeholders.
- C. Work to develop industrial sites within the city, including the Lagonda and Sheridan-Kenton areas.
- D. Continue efforts to enhance the image of all major corridors, including the South Limestone Corridor Project, Route 40 East entering the corporation limits, and the area immediately west of the new hospital complex.
- E. Continue efforts in developing and marketing the Nextedge technology park; assist in the development of additional industrial park sites; and develop Phase II of AirparkOhio, all in coordination with our community economic development partners.
- F. Create a development strategy for transitional areas in our city, such as vacant hospital sites and South High School and plan for future redevelopment of these areas, in conjunction with hospitals, schools and community partners.
- G. Continue dialogue throughout the community regarding Green Initiatives including the identification of opportunities where alternative energy sources can be beneficial.
- H. Continue efforts to enhance general aviation investment at the Springfield-Beckley Municipal Airport, including strategies for securing funds to construct new T-Hangars.
- I. Continue to promote the Air National Guard Base and new Armed Forces Center in an effort to gain additional units and missions.

II. PUBLIC SAFETY & HEALTH

- A. Continue to promote police relations within the community and enhance the diversity/community-relations skills of the police division.
- B. Develop a plan to address the criminal justice overload including crime rate, alternatives to confinement, youth issues and overall impact on the community.
- C. Continue to promote interoperability among public safety entities via countywide radio communications and future consolidated or co-located 911 dispatching. Explore Fire/EMS partnering opportunities with neighboring agencies.

III. NEIGHBORHOOD ENHANCEMENT

- A. Continue partnering with NHP, SMHA, Habitat and other service providers to enhance coordination and cooperation for improving housing and increasing homeownership. Continue to address predatory lending/foreclosure challenges facing the community and continue Neighborhood Stabilization Program (NSP) commitments.
- B. Monitor efforts of the solid waste district in developing programs to combat neighborhood issues such as illegal dumping and graffiti reduction. Evaluate and act on the community solid waste proposals.

IV. FINANCIAL STRATEGIES/INFRASTRUCTURE

- A. Explore funding options, organization, marketing and services to be provided for parks and recreation. Continue recent efforts at revitalizing Snyder Park, making golf self-supporting, and managing green space.
- B. Implement a plan for funding the CSO program (stormwater utility) and initiate Phase I of the City's CSO compliance projects.
- C. Examine alternatives for enhancing the neighborhood streets program and other equally important capital initiatives, and explore citywide operational expense reductions.
- D. Continue to track the American Recovery and Reinvestment Act (Stimulus Package) to maximize the amount of funding that the City receives from Federal, State and private entities.